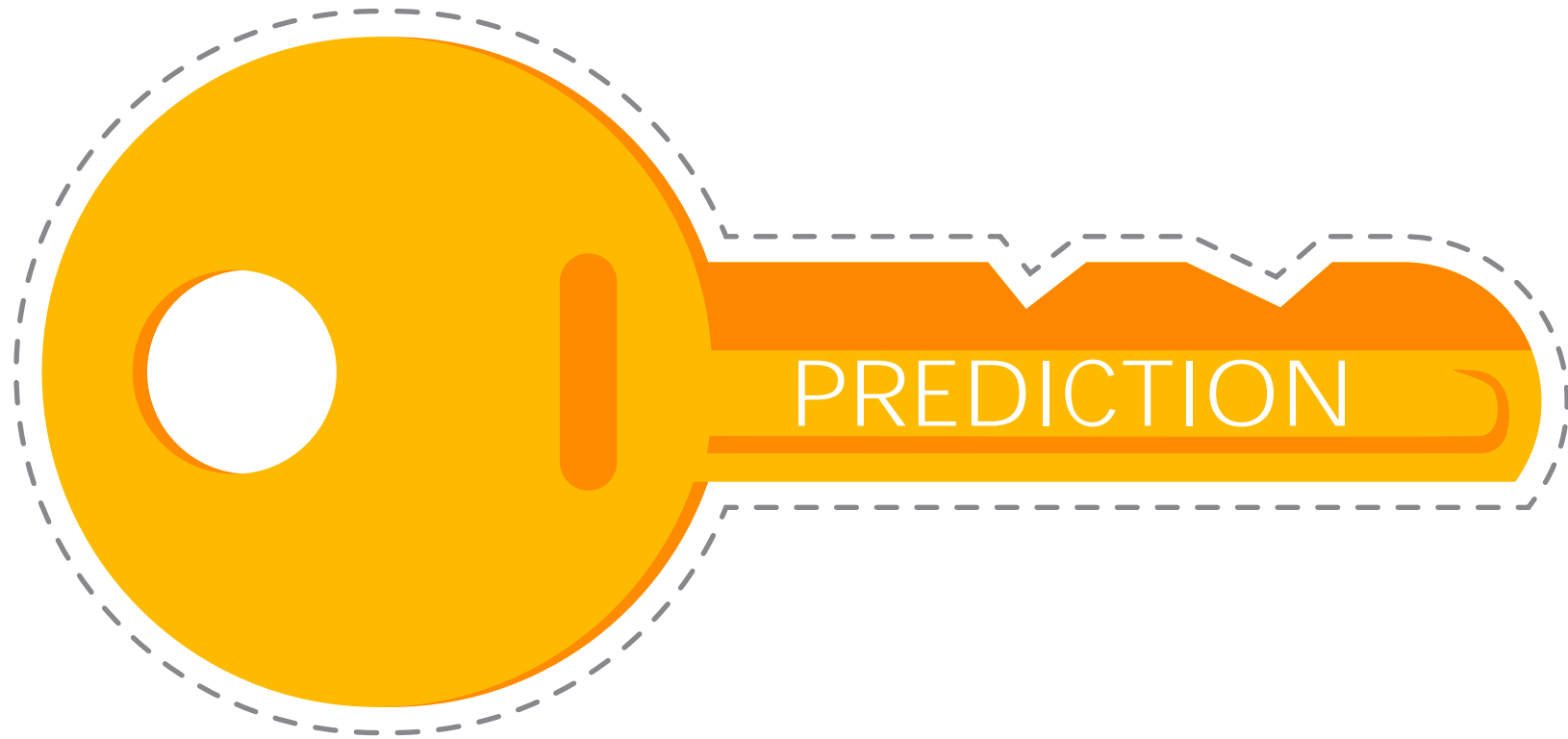


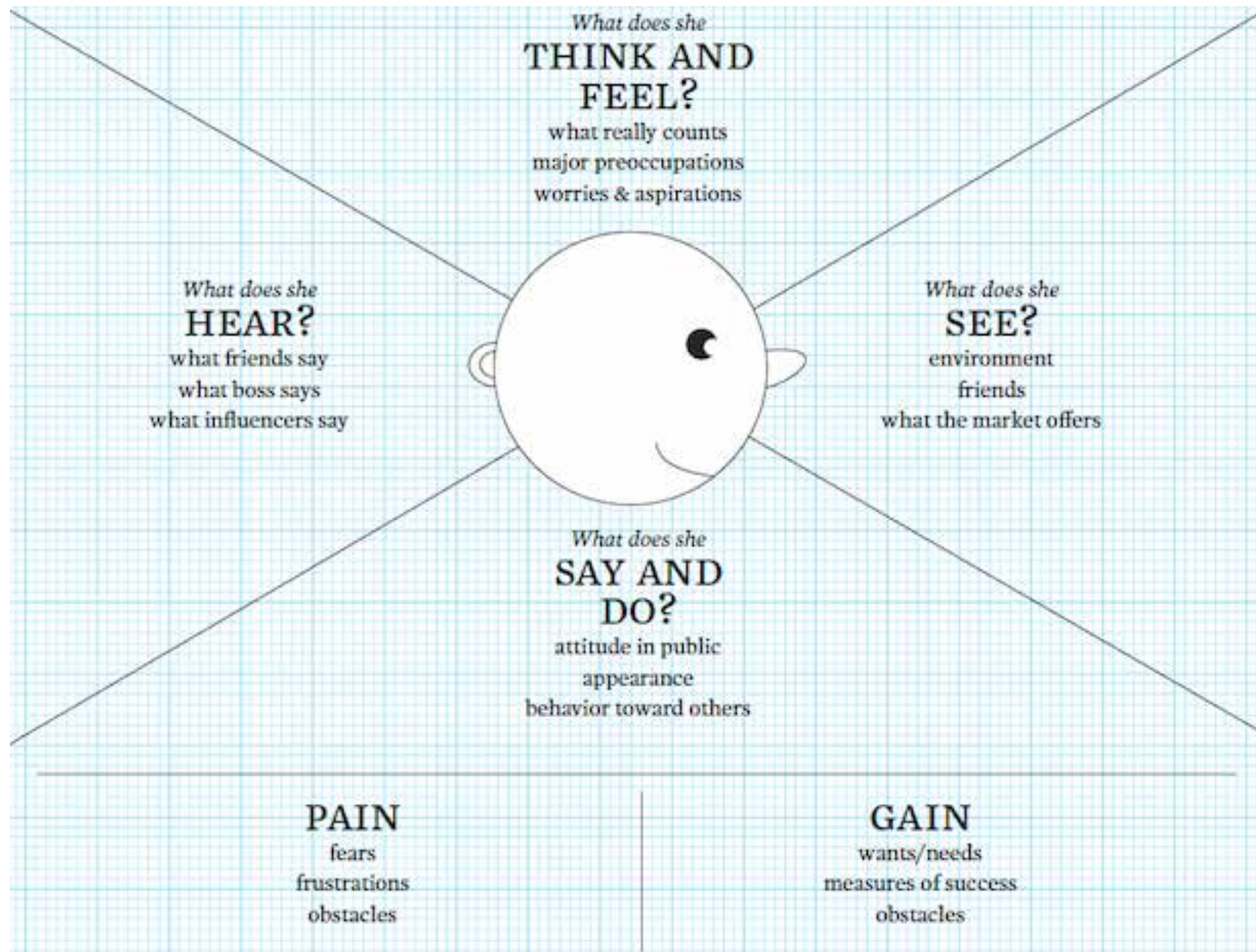
At School

## APPENDIX 2. SCHOOL IN 1900, MODERN SCHOOL





## APPENDIX 3. EMPATHY MAP



## APPENDIX 4. SIX THINKING HATS

This technique was created by Edward De Bono for helping to solve and analyse problems from different points of view or perspectives. It helps stimulate lateral and creative thinking. As with previous exercises, it helps us think in more effective ways.

The six hats represent six ways of thinking and should be thought of more as instructions for thinking than as labels for the thinking - in other words, the hats are used proactively, not reactively.

The technique is simple: there are six imaginary hats that each participant has to put on and take off to denote the kind of thinking they are using. Bear in mind throughout that the action of "putting on" and "taking off" the hat is essential.

When the technique is used in a group, all participants should wear the same hat at the same time.







As is the case with skills, to start with we need the hats so that we can then take them off. By doing this, participants will be aware not just of the thinking they're using at that time but also of the fact that they can't wear two hats at once.

Different sequences can be used for different strategies:

- For evaluating: yellow and black (pros and cons); if you're looking for ideas, wear the green hat
- For designing: blue, green and red
- For analysing a situation: red and white to compare facts with opinions
- For being cautious: black and white
- For planning: white for what we know and blue for where we're going

## SIX THINKING HATS

Edward de Bono

Coloured Hat	Think Of:	Detailed Description
WHITE 	White paper	The white hat is about data and information. It is used to record information that is currently available and to identify further information that may be needed.
RED 	Fire and warmth	The red hat is associated with feelings, intuition, and emotion. The red hat allows people to put forward feelings without justification or prejudice.
YELLOW 	Sunshine	The yellow hat is for a positive view of things. It looks for benefits in a situation. This hat encourages a positive view even in people who are always critical.
BLACK 	A stern judge	The black hat relates to caution. It is used for critical judgement. Sometimes it is easy to overuse the black hat.
GREEN 	Vegetation and rich growth	The green hat is for creative thinking and generating new ideas. This is your creative thinking cap.
BLUE 	The sky and overview	The blue hat is about process control. It is used for thinking about thinking. The blue hat asks for summaries, conclusions and decisions.